



UNIVERSITY OF THE PUNJAB

Seventh Semester – 2019

Examination: B.S. 4 Years Program

Roll No. in Fig.

Roll No. in Words.

PAPER: Project Management

Course Code: IT-404 Part-I (Compulsory)

MAX. TIME: 15 Min.

MAX. MARKS: 10

.....
Signature of Supdt.:

Attempt this Paper on this Question Sheet only.

Please encircle the correct option. Division of marks is given in front of each question.

This Paper will be collected back after expiry of time limit mentioned above.

Q.1. Encircle the right answer, cutting and overwriting is not allowed. (1x10=10)

- 1) Which of the following is not a potential advantage of using good project management?
 - a. Shorter development times
 - b. Higher worker morale
 - c. Lower cost of capital
 - d. Higher profit margins
- 2) Which of the following is not part of the three-sphere model for systems management?
 - a. business
 - b. information
 - c. technology
 - d. organization
- 3) Which of the following items is not normally included in a project charter?
 - a. the name of the project manager
 - b. budget information
 - c. stakeholder signatures
 - d. a Gantt chart
- 4) Which tool or technique for collecting requirements is often the most expensive and time consuming?
 - a. interviews
 - b. focus groups
 - c. surveys
 - d. observation
- 5) You cannot start editing a technical report until someone else completes the first draft. What type of dependency does this represent?
 - a. finish-to-start
 - b. start-to-start
 - c. finish-to-finish
 - d. start-to-finish
- 6) What tool can you use to determine whether a process is in control or out of control?
 - a. a cause-and-effect diagram
 - b. a control chart
 - c. a run chart
 - d. a control panel diagram

P.T.O.

7) _____ power is based on a person's individual charisma.

- a. Affiliation
- b. Referent
- c. Personality
- d. Legitimate

8) In face-to-face interactions, how is most information conveyed?

- a. by the tone of voice
- b. by the words spoken
- c. by body language
- d. by the location

9) Your project involves using a new release of a common software application, but if that release is not available, your team has _____ plans to use the current release.

- a. contingency
- b. fallback
- c. reserve
- d. mitigation

10) Buyers often prepare a list when selecting a seller to make the process more manageable.

- a. preferred
- b. short
- c. qualified suppliers
- d. BAFO



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PAPER: Project Management

Course Code: IT-404 Part – II

MAX. TIME: 2 Hrs. 45 Min.

MAX. MARKS: 50

ATTEMPT THIS (SUBJECTIVE) ON THE SEPARATE ANSWER SHEET PROVIDED

Q.2. Explain the short questions.

(10 x 2 = 20)

1. Define Triple Constrains?
2. Define Project Management?
3. Differentiate b/w Project Management and Project portfolio management?
4. What do you know about WBS?
5. Name techniques of cost estimation?
6. List reasons why Organizations out-source?
7. List the tools and techniques for performing risk monitoring and control?
8. Enlist the processes involved in Project Human Resource Management?
9. Explain RACI charts?
10. What are bench marks?

Q.3. Explain the detailed questions.

(3 x 10 = 30)

- i. Explain project cost management processes. Also explain basic principal of the cost management?

ii.

Activity	Initial Node	Final Node	Estimated Duration
A	1	2	2
B	2	3	2
C	2	4	3
D	2	5	4
E	3	6	2
F	4	6	3
G	5	7	6
H	6	8	2
I	6	7	5
J	7	8	1
K	8	9	2

Calculate Early Start, Early Finish, Late Start, Late Finish, Free slack, and total slack for above data? Show critical path and enlist result in a tabular format?

iii.

What is the difference between brainstorming and the Delphi technique for risk identification? What are some of the advantages and disadvantage of each approach?