



Code	Subject Title	Cr. Hrs	Semester
SOCW-409	Project Planning & Implementation	3	VIII
Year	Discipline		
4	Social Work		

Objective:

This subject will enhance the students understanding regarding the project planning, proposal development and project management. They will become able to monitor, evaluate and report the projects. They will learn the skills of relating the project concepts to the social welfare practices in Pakistan.

1. Introduction

- What is a Project
- Need of a Project
- Inception/Emergence of a Project
- Social relevance of a Project
- Social Welfare Projects

2. Project Planning Phase

- Identification of a Project
- Setting Project Objectives
- Planning Project Activities
- Planning for Arrangement of Resources & Monitoring
- Cost & Benefit Analysis (CBA)
- Strengths, Weakness, Opportunities & Threats (SWOT) Analysis
- Feasibility Study of Project
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3. Implementation Phase

- Raising Project Structure Services & Infrastructure
- Provision of Required Resources
- Project's Pilot Level Implementation & Making Desired Changes
- Launching Planned Activities
- Monitoring
- Control

4. Project Completion & Post Project Activities

- Project Activities/Duration Completion
- Project Activities Termination

- Drawing Out
- Project Achievements Evaluation
- Project Reporting
- Project's Benefits Evaluation
- Ensuring Project's Benefits Sustainability

5. Project Management Concept

- Concept & Nature of Project Management
- Role & Functions of Project Manager
- Project Management Skills
- Project Management in Developing Countries

6. Project Planning & Management Practice in Pakistan

A. Planning Commission of Pakistan

- i. Public Sector Development Programme (Federal)
- ii. Annual Development Programme (Provincial)

B. PC Forms & Its Use

- i. PC-I Project Planning
- ii. PC-II Project Feasibility Report
- iii. PC-III Project Monitoring
- iv. PC-IV
 - Transferring Project from Development to Current Budget
 - Project Completion
- v. PC-V Project Evaluation

Recommended Books:

- JW Cusworth and TR Franks 2000, Managing Projects in Developing Countries, Farhan Raza Printers, Islamabad.
- Baum W C 1978 The World Bank project cycle. Finance & Development 15(4): 10-17.
- Cusworth J W 1983 Integrated agriculture development projects in Sierra Leone: some implications for the future administration of agricultural development. Journal of Agricultural Administration 18: 61-85.
- Morris P W G, G H HOUGH 1986 Pre-conditions of success and failure in major projects. Chichester, Major Projects Association.
- Paul S 1983, Managing development programmes: the lessons of success. Boulder-dern Colorado, Westview.
- Rondinelli D 1983 Development projects as policy experiments. London, Methuen.
- Sen A 1970 Growth economics: selected readings. Harmondsworth, Penguin. UNIDO 1979 Manual for the preparation of industrial feasibility studies. Vienna, UNIDO.
- FAO 1990, Design of agricultural investment projects, lessons from experience. Investment Centre Staff Papers Rome, Italy, FAO.

- Fayol H 1949 General and industrial management. Pitman, London.
- Jaeger A M, R N Kanungo 1990 Management in developing countries, London, Routledge.
- Leonard D 1987 The political realities of African management. World Development 15(7): 899-910.
- Mintzberg H 1973 The nature of managerial work. New York Harper & Row.